

#### Board Goal 1: Vary learning experiences to increase success in college and career pathways.

| Superintendent's<br>Priorities  | District Initiatives                         | <b>Local School Key Actions:</b><br>(List as many actions as needed in each box.)  | Measured by:   | Results<br>of Key Actions from last year's plan:<br>(Due September 1)   |
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| Simplify the<br>foundation of<br>teaching and learning<br>to prepare for<br>innovation. | Ensure all teachers<br>prioritize standards. | <ol> <li>Work in collaborative teams to prioritize<br/>standards per unit and build common<br/>assessments.</li> <li>Analyze previous EOC results in collaborative<br/>teams in order to prioritize standards for<br/>effectiveness.</li> <li>Share best practices within collaborative<br/>teams to strengthen teaching pedagogy.</li> <li>Work in collaborative teams to establish<br/>clarity and consistency of standards within all<br/>subject areas.</li> <li>Ensure all standards are taught to evaluate<br/>student competency and promote college<br/>readiness.</li> <li>Continue prioritizing standards and<br/>integrating PSAT, SAT, and ACT strategies into<br/>regular instruction.</li> </ol> | Use collaborative team<br>agendas on Office 365,<br>unit plans listed on<br>teacher blogs,<br>observations, and/or<br>TKES results | 100% of teachers administered either an<br>EOC or an SLO.<br>100% of our ninth graders took the SRI<br>and the SMI.<br>Teachers used data from the SMI/SRI to<br>differentiate instruction.<br>EOC Scores:<br>Algebra I –<br>Mean Scaled Score<br>542<br>-5.9 1 yr trend<br>+4.4 3 yr trend<br>Geometry –<br>Mean Scaled Score<br>579.8<br>+12.4 1 yr trend<br>+36.0 3 yr trend |



## Harrison High School 2018-2019 Strategic Plan

| Conduct weekly,<br>collaborative, teacher<br>team meetings based<br>on the 4 critical<br>questions. | <ol> <li>Continue implementation of common<br/>planning to support the collaborative team<br/>model.</li> <li>Continue weekly collaborative meetings by<br/>utilizing one of the school templates and<br/>revisiting the four critical questions.</li> </ol> | Use collaborative team<br>agendas, unit plans,<br>observations, and/or<br>notes | All teachers are part of collaborative<br>teams that meet during common<br>planning and submit collaborative logs<br>on Office 365. |
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#### Board Goal 2: Differentiate resources for students based on needs.

| Superintendent's<br>Priorities | District Initiatives   | <b>Local School Key Actions:</b><br>(List as many actions as needed in each box.)   | Measured by:  | Results<br>of Key Actions from last year's plan:<br>(Due September 1)  |
|--------------------------------|--|---|---|--|
| Use data to make<br>decisions. | Utilize CTLS to assess,<br>develop, deliver, and<br>analyze common<br>formative assessments<br>in all core content areas.        | <ol> <li>Use CTLS to create common formative and<br/>summative assessments within collaborative<br/>teams.</li> <li>Use CTLS to create diagnostic tests, pre-tests,<br/>and post unit assessments.</li> <li>Increase use of CTLS to develop, deliver, and<br/>analyze common assessments.</li> <li>Utilize CTLS to promote concepts students<br/>encounter on the PSAT, SAT, and ACT.</li> </ol>  | Use reports in CTLS<br>ASSESS, generated by<br>teacher or subject | Our Algebra I and Geometry<br>collaborative teams utilized common<br>diagnostic tests given through CTLS at<br>the beginning of the semester and two<br>weeks before the scheduled EOC. At-risk<br>students were then identified and<br>remediated in after school help<br>sessions. |
|                                | Deliver, analyze, and<br>adjust instruction in<br>reading and math,<br>utilizing data from<br>Universal Screener (RI<br>and MI). | <ol> <li>Analyze RI and MI data within collaborative<br/>teams to identify remedial learners.</li> <li>Examine RI and MI data within collaborative<br/>teams to adjust and guide instruction.</li> <li>Utilize RI and MI data to identify students<br/>who need extra support and scaffolding for<br/>Hoya Block placement.</li> <li>Utilize RI and MI data to identify students<br/>who need extra preparation for high stakes<br/>testing.</li> </ol> | Use RI and MI data  | 100% of our 9 <sup>th</sup> graders, and at-risk<br>upperclassmen, participated in the<br>administration of the SRI/SMI.<br>Students who scored below proficiency<br>were invited to attend extended<br>learning sessions in the area of<br>deficiency.                              |
|                                | Increase percentage of<br>students performing at<br>grade level in reading<br>and math.  | <ol> <li>Monitor RI and MI scores in order to identify<br/>at-risk students for Hoya Block placement.</li> <li>Use RI and MI scores in order to identify at-<br/>risk students for proper course placement.</li> <li>Analyze RI and MI scores in order to<br/>encourage students to attend extended<br/>learning math and writing sessions.</li> </ol>  | Use CCRPI data  | 100% of our 9 <sup>th</sup> graders, and at-risk<br>upperclassmen, participated in the<br>administration of the SRI/SMI.<br>Students who scored below proficiency<br>were targeted for intervention through<br>our Hoya Block program.   |



### Board Goal 3: Develop stakeholder involvement to promote student success.

| Superintendent's<br>Priorities                            | District Initiatives   | <b>Local School Key Actions:</b><br>(List as many actions as needed in each box.)   | Measured by:                  | Results<br>of Key Actions from last year's plan:<br>(Due September 1)   |
|---|--|---|-------------------------------|---|
| Make Cobb the best<br>place to teach, lead,<br>and learn. | Utilize stakeholder input<br>to improve school<br>processes. | <ol> <li>Use feedback from stakeholder surveys to<br/>adjust communication.</li> <li>Use feedback from stakeholder surveys to<br/>continue the improvement of school safety<br/>and school climate.</li> <li>Use feedback from stakeholder surveys to<br/>improve student recognition and hold<br/>students to high standards.</li> </ol> | Use GA Climate Survey<br>data | Hoya Hello continues to be successful<br>and draw large numbers. Based on<br>feedback from our stakeholders,<br>students and parents look forward to this<br>event.<br>Number of Students Attended:<br>1910 (2016)<br>1987 (2017) |



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| Establish programs and<br>practices that enhance<br>parental involvement<br>and reflect the needs of<br>students and their<br>families. | 1.<br>2.<br>3. | Continue to encourage participation in the<br>following opportunities for parent<br>involvement: Senior Parent Night, 9 <sup>th</sup> Grade<br>Parent Night, Open House, Hoya Hello,<br>Financial Aid Night, School Council Advisory<br>committee, SSP committee, Parents night,<br>Volunteer opportunities, Booster Clubs,<br>Partners in Education, Parent/Teacher<br>conferences, and PTSA.<br>Continue involvement of students on our AP<br>Student Leadership Team, Chick-fil-a<br>Leadership Academy, Student Council, Event<br>Services, School Counseling Advisory<br>Committee, and Sources of Strength Club.<br>Continue the following modes of stakeholder<br>communication in order to increase parental<br>involvement: weekly eblasts, daily updates to<br>website, multiple Twitter accounts, marquee<br>postings, call outs, hard copy information<br>through Advisement, HoyaVision, Remind<br>texts, weekly wallpaper. | Collect data at local<br>school | The AP Student Leadership Team<br>continued to meet, provide feedback to<br>AP teachers, and motivate other<br>students.<br>Number of AP Exams taken: 1181<br>Number of students taking AP exams:<br>658<br>Number of students scoring 3 or higher:<br>69.3%<br>PTSA Membership:<br>482 Members (2017)<br>517 Members (2018)<br>Chick-fil-a Leadership Academy:<br>Max. capacity (2017)<br>Max. capacity (2018)<br>Daily Student of the Day<br>Max. capacity School Council, Student<br>Council, Event Services, School<br>Counseling Advisory Committee<br>SOS: 50 Participants |
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### Board Goal 4: Recruit, hire, support and retain employees for the highest level of excellence.

| Superintendent's<br>Priorities<br>Make Cobb the best<br>place to teach, lead,<br>and learn. | District Initiatives<br>Develop teacher leaders.  | <ul> <li>Key Actions: <ul> <li>(List as many actions as needed in each box.)</li> </ul> </li> <li>Offer teachers the opportunity to mentor new teachers.</li> <li>Offer teachers the opportunity to sponsor new initiatives, clubs, and activities.</li> <li>Encourage teachers to grow professionally by attending professional learning workshops.</li> <li>Encourage teachers to develop leadership skills by presenting at county, state, and national conferences.</li> <li>Provide teachers opportunities to serve as collaborative team leaders.</li> </ul> | Measured by:<br>Use new Teacher<br>Leader Self-Assessment<br>Survey and possibly<br>your Professional<br>Development Plan | Results<br>of Key Actions from last year's plan:<br><u>(Due September 1)</u><br>New Data to support from TKES |
|---|---|--|---|---|
|   | Develop professional<br>learning needs based on<br>TKES and LKES<br>evaluations and<br>collaboration rubrics. | <ol> <li>Support individual professional growth by<br/>providing and encouraging professional<br/>development opportunities for teachers.</li> <li>Encourage teachers to practice continual<br/>professional improvement.</li> <li>Encourage teachers to share best practices<br/>and knowledge in order to strengthen their<br/>collaborative teams.</li> <li>Use vertical teams to assist instructional<br/>alignment.</li> </ol>  | Use results from TKES<br>and LKES evaluations   | New Data to support from TKES   |