

## School Improvement Plan 2021-2022 Comprehensive Needs Assessment



Sedalia Park Elementary School

DATE SUBMITTED

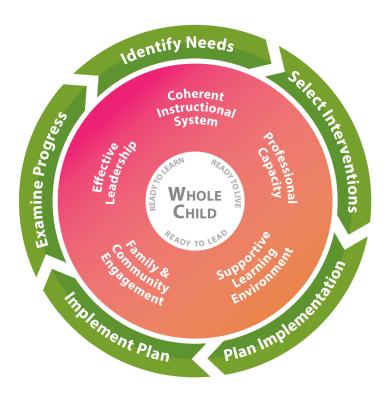
June 30, 2021

DATE REVISED

August 10, 2021

#### **GEORGIA'S SYSTEMS OF CONTINUOUS IMPROVEMENT**

The Georgia Department of Education's strategic plan emphasizes transforming the agency into one that provides meaningful support to schools and districts. The agency has developed a common, continuous improvement framework to ensure that these efforts are aligned across all agency divisions, departments, and programs. Georgia's Systems of Continuous Improvement focuses on the systems and structures (the "what") that must be in place for sustained improvement in student outcomes. It also utilizes a problem-solving model (the "how") to provide a clear process for identifying improvement needs, planning for improvement, and implementing, monitoring, and evaluating the improvement efforts.



Systems to Improve (What to Improve)

**Coherent Instructional System:** The major system of the complex school organization that articulates and guides the "what" and "how" of instruction. This comprehensive system includes the processes related to:

- Planning for quality instruction The structure of the instructional system in which the district defines what the students should "know" and "do", and determine how their students will show they "know" the content and can "do" a skill or performance task
- Delivering quality instruction The structure of the instructional system that guides teachers in how they introduce content, practice its use along with the students, and then allow students to use the content on their own while providing students regular standards-based feedback to gain mastery of the content
- *Monitoring student progress* The structure of the instructional system that methodically discovers if the students are getting the content, and what to do about it when they are getting it or are not getting it
- Refining the instructional system The structure of the instructional system that examines how to improve the planning for quality instruction, delivering quality instruction, and monitoring student progress

#### Georgia's Systems of Continuous Improvement

**Effective Leadership:** A major system of the complex school organization that sets the direction for the school, ensures that the school staff and the school leaders are capable of meeting that direction, and makes sure the organization functions according to its mission. This system includes the processes related to:

- Creating and maintaining a climate and culture conducive to learning the structure of the leadership system that ensures that the school allows both adults and children to put learning at the center of their daily activities
- *Cultivating and distributing leadership* the structure of the leadership system that develops others to accomplish the group's purpose and encourages the development of leadership across the organization
- Ensuring high quality instruction in all classrooms the structure of the leadership system that reduces the variability in the quality of instruction across all schools and all classrooms
- *Managing the district and its resources* the structure of the leadership system that ensures leaders effectively use all the resources at hand so that the district functions according to its mission
- *Driving improvement efforts* the structure of the leadership systems that methodically, intentionally, and effectively improves the district's major systems, structures, and processes

**Professional Capacity:** A major system of the complex school organization that develops a quality staff to reduce the variance of quality in instruction throughout the school. This system includes the processes related to:

- Attracting staff the structure of the professional capacity system that is intentional in locating the teachers and leaders that are the best fit for the district and its schools to achieve its mission
- *Developing staff* the structure of the professional capacity system that ensures the increasing quality of the school staff's knowledge and skills
- Retaining staff the structure of the professional capacity system that ensures the quality staff is working in the context/ position that is most beneficial to student achievement
- Ensuring staff collaboration the structure of the professional capacity system that reinforces the effective practice of constant collaboration to improve instructional quality in all schools and in all classrooms

**Family and Community Engagement:** A major system of the complex school organization that develops quality links between school professionals and the parents and community the school is intended to serve. This system includes the processes related to:

- Welcoming all families and the community The structure of the family and community engagement system that ensures families and the community are active participants in the life of the school, and feel welcomed, valued, and connected to each other, to school staff, and to what students are learning and doing in the school
- Communicating effectively with all families and the community The structure of the family and community engagement system that ensures families/the community and school staff engage in regular, two-way, meaningful communication about student learning
- Supporting student success the structure of the family and community engagement system that ensures families, communities, and school staff, continuously collaborate to support students' learning and healthy development both at home and at school, and have regular opportunities to strengthen their knowledge and skills to do so effectively
- *Empowering families* the structure of the family and community engagement system that ensures families are empowered to be advocates for their own and other children, to ensure that students are treated fairly and have access to learning opportunities that will support their success
- Sharing leadership with families and the community the structure of the family and community engagement system that ensures families/the community and school staff are equal partners in decisions that affect children and families and together inform, influence, and create policies, practices, and programs

• Collaborating with the community - the structure of the family and community engagement system that ensures families and school staff collaborate with community members to connect students, families, and staff to expanded learning opportunities, community services, and civic participation

#### Georgia's Systems of Continuous Improvement

**Supportive Learning Environment:** A major system of the complex school organization that ensures students' school participation and willingness to expend major effort on classroom learning. This system includes the processes related to:

- *Maintaining order and safety* the structure of the supportive learning environment system that ensures that the basic needs of orderliness and safety are met
- *Developing and monitoring a system of supports* the structure of the supportive learning environment system that provides comprehensive services to students to meet their unique, whole-child needs
- Ensuring a student learning community the structure of the supportive learning environment system that ensures compliance with positive and healthy behavioral and academic norms

#### Process to Improve (How to Improve)

**Step 1: Identify Needs:** Consult many sources to determine what in the district needs improvement.

- Plan and prepare for the process
- Collect and analyze data
- Identify needs and conduct a root cause analysis

**Step 2: Select Interventions:** Research many sources to determine the solutions that have a good chance of meeting the identified district needs.

- Consider all the evidence for needed improvements
- Research possible interventions
- Determine if staff has the capacity to implement possible interventions

Step 3: Plan Implementation: Develop a team and plan to implement the solutions that are most promising and can be carried out at the school.

- Identify roles and responsibilities of those implementing the intervention
- Develop a team that will deeply understand the intervention and of best ways to implement it
- Develop the implementation timeline
- Identify resources and supports needed for the implementation of the intervention
- Develop a set of information to be reviewed to track the implementation

*Step 4: Implement Plan:* Carry out the plan to implement the promising solutions, making real-time adjustments where/when needed.

- Collect information to monitor the quality of supports being provided for the intervention
- Consider what additional information is needed to determine if intervention is working
- Assess the degree to which the implementation plan is being followed
- Identify ways to break down any barriers
- Build capacity of others to facilitate the improvement process now and in the future

Step 5: Examine Progress: Determine whether the implementation of the promising solutions is meeting the originally identified needs of the school.

- Determine if the staff can formally study the effects of the intervention to share with others in the field
- Monitor implementation and progress against defined goals
- Define reasonable expectations for success
- Identify and track progress and performance
- Develop a plan for how knowledge about the intervention will be shared with others
- Use the evidence to determine whether the intervention should continue as is, be modified, or be discontinued

#### Georgia's Systems of Continuous Improvement

## **Georgia Department of Education**

School Improvement Plan

#### 1. GENERAL IMPROVEMENT PLAN INFORMATION

District	Name	Cobb County School District			
School Name Sedalia Park Elementary School		Sedalia Park Elementary School			
Team Le	ead	Tiffany Jackson			
Positio	on	Principal			
Email	!	Tiffany.Jackson@cobbk12.org			
Phone	?	(770) 509-5162			
		Federal Funding Options to Be Employed (SWP Schools) in This Plan (Select all that apply)			
X	Tradit	ional funding (all Federal funds budgeted separately)			
	Conso	solidated funds (state/local and federal funds consolidated) - Pilot systems ONLY			
	"Fund	Fund 400" - Consolidation of Federal funds only			
		Factor(s) Used by District to Identify Students in Poverty (Select all that apply)			
X	Free/R	e/Reduced meal applications			
	Community Eligibility Program (CEP) - Direct Certification ONLY				
Other (if selected, please describe below)		(if selected, please describe below)			

1. General Improvement Plan Information

#### 2. SCHOOL IMPROVEMENT GOALS

#### 2.1 CREATING IMPROVEMENT GOALS

Effective goals assist schools in attaining collective agreement about what work needs to occur for improvement to take place. Goals should focus and prioritize the efforts and resources of the district/school to the previously identified needs and create a focus for improvement. Setting goals should be a strategic process which aligns the goals within one of the five systems: Coherent Instruction, Effective Leadership, Professional Capacity, Family and Community Engagement, or Supportive Learning Environment.

There are several categories of goals which may be used in school improvement but the one type which focuses on improving results and not just enhancing processes is a SMART goal. SMART is an acronym for:

Specific Measurable Attainable Relevant Time-bound

An example of a SMART goal is:

By the end of the school year 2017-2018, all teachers will have training and be included in a PLC for their content-specific area.

#### 2.1.1 Completing the Improvement Goals Tables

Enter the school's two to four overarching needs and related root causes, as identified in the Comprehensive Needs Assessment 2017-2018 School Report, into the tables on pages 8, 14, 20, and 26. Determine a goal for each overarching need and include the goal in the last row of each corresponding table. For each overarching need, complete the planning tables covering the five systems from Georgia's Systems of Continuous Improvement. Use the codes below to list the structures addressed through the goal within each system. For each system, identify one to six action steps that will be taken to address the root causes that have created the overarching need. Finally, identify any supplemental action steps necessary to ensure the necessary supports are in place for the listed subgroups.

#### **Coherent Instructional System**

- CIS-1 Planning for quality instruction
- CIS-2 Delivering quality instruction
- CIS-3 Monitoring student progress
- CIS-4 Refining the instructional system

#### **Effective Leadership**

- EL-1 Creating and maintaining a climate and culture conducive to learning
- EL-2 Cultivating and distributing leadership
- EL-3 Ensuring high quality instruction in all classrooms
- EL-4 Managing the district and its resources
- EL-5 Driving improvement efforts

#### **Professional Capacity**

- PC-1 Attracting staff
- PC-2 Developing staff
- PC-3 Retaining staff
- PC-4 Ensuring staff collaboration

#### 2. School Improvement Goals

#### **Family and Community Engagement**

FCE-1 Welcoming all families and the community FCE-2 Communicating effectively with all families and the community

FCE-3 Supporting student success

FCE-4 Empowering families

FCE-5 Sharing leadership with families and the community

FCE-6 Collaborating with the community

#### **Supportive Learning Environment**

SLE-1 Maintaining order and safety

SLE-2 Developing and monitoring a system of supports

SLE-3 Ensuring a student learning community



#### **PLANNING and PREPARATION**

Date(s)			
Dutcis		 	

#### 1.1 IDENTIFICATION of STAKEHOLDERS

Stakeholders are those individuals with valuable experiences and perspective who will provide the team with important input, feedback, and guidance. Stakeholders must be engaged in the process in order to meet requirements of participating federal programs. Documentation of stakeholder involvement must be maintained by the school

Name
Dennissa Brown
Delilissa biowii
n/a
Carmen Bandy
Lauren Murray
Bridgette Turner
Ximena Tapia-Gonzalez
Julie Lance
Jennifer Tillman
Jill Ward



Meeting Date(s): 7/22/21, 8/6/21 **IDENTIFICATION OF TEAM** 

The comprehensive needs assessment (CNA) and school improvement team (SIP) team consist of people who are responsible for working collaboratively throughout the needs assessment and plan development process. Ideal team members possess knowledge of programs, the capacity to plan and implement the needs assessment, and the ability to ensure stakeholder involvement. Documentation of team member involvement must be maintained by school.

Position/Role	Printed Name	Signature
Tiffany Jackson/Principal	Tiffany Jackson	Tíffany Jackson
Kahliah Rachel/Assistant Principal	, Kahliah Rachel	Kahliah Rachel
Adam Casey/Assistant Principal	Adam Casey	Adam Casey
Kellie Bruce/SSA	Kellie Bruce	Kellie Bruce
Sheila DeGrossi/Bookkeeper	Sheila DeGrossi	Sheila DeGrossi
Bridgette Turner/Counselor	Bridgette Turner	Bridgette Turner
Carmen Bandy/Academic Coach	Carmen Bandy	Carmen Bandy
Janequa Williams /5 <sup>th</sup> grade Team Lead	Janequa Williams	Janequa Williams
Rebecca Harrison/4 <sup>th</sup> grade Team Lead	Rebecca Harrison	Rebecca Harrison
Anna-Maria Reyes/3 <sup>rd</sup> grade Team Lead	Anna-Maria Reyes	Anna-María Reyes
Priya Aiyer/2 <sup>nd</sup> grade Team Lead	Priya Aiyer	Príya Aíyer
Kate Adkins/1 <sup>st</sup> grade Team Lead	Kate Adkins	Kate Adkins
Kristin Cross/K Team Lead	Kristin Cross	Kristin Cross
Taya Nelson/ESOL Team Lead	Taya Nelson	Taya Nelson
Caroline Ham/Special Education Team Lead	Caroline Ham	Caroline Ham
Ximena Tapia- Gonzalez/Parent Facilitator	Ximena Tapia-Gonzalez	Ximena Tapia-Gonzalez
Lauren Murray /Non CCSD Employee Parent	Lauren Murray	Lauren Murray

References: Schoolwide Checklist 3.b.

Stakeholders are those individuals with valuable experiences and perspective who will provide the team with important input, feedback, and guidance. Stakeholders **must** be engaged in the process to meet federal program requirements of participating federal programs. Documentation of stakeholder involvement must be maintained by the school

In developing this plan, briefly describe how the school sought and included advice from individuals (teachers, staff, other school leaders, paraprofessionals, specialized instructional support personnel, parents, community partners, and other stakeholders).

References: Schoolwide Checklist 3.b.[Sec. 2103(b)(2)]

The school has developed a one-year school-wide plan with the participation of individuals who will carry out the comprehensive school-wide/school improvement program plan for the 2021-2022 school year. Those persons involved were parents, administration, the academic coach, school counselor, parent facilitator, bookkeeper, grade level representatives, and community members.

The following individuals participated in the development, revision, and review of this plan:

Tiffany Jackson/Principal Kahliah Rachel/Assistant Principal Courtney Hardy/SSA Sheila Degrossi/Bookkeeper Bridgette Turner/Counselor Moniquea Willingham/Academic Coach Carmen Bandy/Academic Coach Janequa Williams/5th grade Team Lead Rebecca Harrison/4th grade Team Lead Anna-Maria Reyes/3<sup>rd</sup> grade Team Lead Priya Aiyer/2<sup>nd</sup> grade Team Lead Kate Adkins/1st grade Team Lead Kristin Cross/K Team Lead Taya Nelson/ESOL Team Lead Special Education/Caroline Ham Team Lead Ximena Tapia-Gonzalez/Parent Facilitator **TBD-Non CCSD Employee Parent** 

Each member of this committee played an active role in the development and/or annual review of this School-wide Title I plan. The committee conducted a needs assessment that included an analysis of student data, a staff survey, and the predicted outcomes. This information was used to continue prior goals and targets due to Covid-19. The committee also reviewed school-wide reform strategies, planned for professional development, and brainstormed ways to increase parent involvement.



Comprehensive Needs Assessment (References: Schoolwide Checklist 1.a.)

#### **Comprehensive Needs Assessment Evaluation of Goal(s)**

Collaborate with your team to complete the questions below regarding the progress the school has made toward each goal in the FY21 School Improvement Plan (SIP).

For the School Year: FY21

	For the School Year: FYZ1
Goal 1:	
K-2:	

We will increase the percentage of students performing at proficient or distinguished levels in reading as measured by the Early Literacy Framework Phonics assessments by 15% from August 2020 to May 2021.

*3-5*:

We will increase the percentage of students scoring proficient or advanced as measured by the Reading Comprehension Assessment (RCA) by 15% from August 2020 to May 2021.

- Was the goal met? K-2: Grade 2 met their goal and increased their initial performance on the ELF Assessment by 25%. Grades Kindergarten and 1 did not meet the goal of increasing the percentage by 15% from the August 2020 to May 2021 administration.
   3-5: Grade 3 met the goal. They increased their initial performance on the Reading Inventory by 18%. Grade 4 did not meet the goal. They increased from their initial performance by 3%. Grade 5 cannot be determined. The data for the students is not available.
- 2. What data supports the outcome of the goal? The August 2020/May 2021 Early Literacy Framework Phonics Assessment and Reading Inventory and the Fall/Spring Administration of the Reading Inventory.
- 3. What process/action step/Intervention contributed to the outcome of the goal?
- Teachers will continue to implement the Guided Reading process with fidelity in grades K-5. The Guided Reading process includes: Assessment, Data Analysis and Personalized Instruction for Differentiation with the inclusion of stronger Closings
- Teachers will provide students with opportunities to receive multiple exposures to a variety of science and social studies academically based vocabulary across the K-5 system
- Teachers will implement Panther Intervention and Enrichment Time (PIE) at least 5 days a week for 45 minutes across the K-5 system
- Grade K-2 teachers will participate in the district's Early Literacy Framework initiative Cohort
   4.

- K-5 students will utilize MobyMax learning software for a minimum of 60 minutes per week.
- Purchase K-2 classroom laptops (36) and headphones
- 4. Reflecting on outcomes:
  - a. If the goal was not met, what actionable strategies could be implemented to address the area of need? Due to instructional interruptions caused by Covid-19, action steps will remain in place in the 2021-2022 SIP.
  - b. If the goal was **met**, what strategies will be implemented to sustain the progress that was made and go to the next level? N/A
  - c. If the outcomes exceeded the goal, what are the next steps? N/A

**Goal 2:** At least 63% of students will be performing at proficient or advanced levels in math as measured by the Math Inventory by the end of the 2020-2021 school year.

- 1. Was the goal met? No, the goal was not met.
- 2. What data supports the outcome of the goal? Students in grades K-4 did not meet the goal. End of year grade-level percentages students who performed on the MI in the proficient and advanced levels combined.

Grade K- 44% Grade 3 – 59% Grade 1- 63% Grade 4 – 37%

Grade 2-47% Grade 5- cannot be determined. Data is not available.

- 3. What process/action step/Intervention contributed to the outcome of the goal?
- Implement Guided Math with fidelity with an emphasis on closings across the K-5 system
- Implement basic fact fluency strategies across the K-5 system
- Implement Kinder/1<sup>st</sup>/2<sup>nd</sup>/3<sup>rd</sup> Grade Math Fluency Initiative
- Implement Panther Intervention and Enrichment Time (PIE) at least 5 days a week for 45 minutes across the K-5 system
- Implement Zearn for grades K-5 to support teacher instruction of EngageNY lessons.
- 4. Reflecting on outcomes:
  - a. If the goal was **not met**, what actionable strategies could be implemented to address the area of need? **Due to instructional interruptions caused by Covid-19, action steps will remain in place in the 2021-2022 SIP.**
  - b. If the goal was **met**, what strategies will be implemented to sustain the progress that was made and go to the next level?
  - c. If the outcomes **exceeded** the goal, what are the next steps?

# Title I

#### Cobb County Title I School Improvement Plan 2021-2022

**Goal 3:** We will increase the percentage of students performing at proficient or distinguished levels in writing as measured by the EOG Milestones from the 2020 to 2021 school year by at least 3%.

- 1. Was the goal met? No, the goal was not met.
- 2. What data supports the outcome of the goal? The EOG Milestone Assessment measures writing in 3 categories: Accelerate Learning, Monitor Learning, and Remediate Learning. The EOG was not taken in 2020, so there is no data to measure the annual growth goal. Here are the Writing Assessment results from the 2021 EOG. The 2022 goal is to increase the number of students scoring in the Accelerate Learning category by 2%.

Wr	Writing				
		Accelerate Learning	Monitor Learning	Remediate Learning	
	Grade 3	14%	17%	69%	
	Grade 4	17%	16%	67%	
	Grade 5	12%	25%	63%	

- 3. What process/action step/Intervention contributed to the outcome of the goal?
- Implement Writer's Workshop with fidelity- Writer's Workshop Focus for Professional Development Writing Strategies ,
- Identify, monitor, and nurture the Learning Targets of each student.
- Provide opportunities for students to write daily and across the curriculum
- 4. Reflecting on outcomes:
  - a. If the goal was **not met**, what actionable strategies could be implemented to address the area of need? **Due to instructional interruptions caused by Covid-19, action steps will remain in place in the 2021-2022 SIP**
  - b. If the goal was **met**, what strategies will be implemented to sustain the progress that was made and go to the next level?
  - c. If the outcomes **exceeded** the goal, what are the next steps?



Comprehensive Needs Assessment (References: Schoolwide Checklist 1.a.)

## **Comprehensive Needs Assessment Summary of Findings**

Data Types	Identified Strengths	Identified Challenges (Highlight 2-3 as Priority)	Multiple Data Sources Used
Student Achievement Data	<ul> <li>ELA- 47% of K-5 students scored at the Proficient or Advanced level on Winter RI (RCA) administration</li> <li>Average Lexile Growth for Sedalia Park was 123</li> <li>Math-44% of K-5 students scored at the Proficient or Advanced levels on the Winter MI administration</li> <li>ELA-Average growth performance in 2<sup>nd</sup> grade was 141 points</li> <li>Math-Average growth in Quantiles for 3<sup>rd</sup> grade students was 106 points.</li> </ul>	<ul> <li>Reading- Increase Lexile® levels across the K-5 system</li> <li>Writing- Increase student achievement in writing across the K-5 system</li> </ul>	Assessments (Interim
ELA	Guided Reading is increasingly being implemented across the K-5 system	<ul> <li>Lack of differentiation and growth for each learner in reading across the K-5 system</li> <li>Inconsistent opportunities for exposure of science and social studies-based vocabulary and literature</li> <li>Writing conferencing and collaborative scoring</li> </ul>	<ul> <li>Reading Inventory</li> <li>Next Steps in Guided Reading Assessment</li> <li>Common Assessments</li> <li>Touchstone Assessments (Interim Assessments)</li> </ul>
Math	<ul> <li>Workshop Model is being utilized across the K-5 system</li> <li>Increased effort to increase student</li> </ul>	Inconsistent structure and monitoring of student progress	<ul> <li>Math Inventory</li> <li>Common     Assessments</li> <li>Touchstone     Assessments</li> </ul>



	understanding and attainment of basic fact fluency using researched based instructional strategies and resources	during Guided Math	• (Interim Assessments)
Science	Increased use of data to drive instruction	<ul> <li>22% of students scored proficient or distinguished on the 20-21 Milestones Assessment</li> <li>Due to Covid-19, lack of hands-on experiments for students</li> </ul>	<ul> <li>End-of-Grade         Assessment         SY20-21</li> <li>Touchstone         Assessments         (Interim         Assessments)</li> <li>Common         Assessments</li> </ul>
Social Studies	<ul> <li>Increased consistency of data and CCCs in 5<sup>th</sup> grade to drive instruction and improve student learning</li> <li>Increased implementation of integrated instruction across subjects in 5<sup>th</sup> grade</li> </ul>		<ul> <li>Common assessments</li> <li>SS Unit Touchstone Assessments-(Grade 5 only) (Interim Assessments</li> </ul>
Other			
Discipline / School Climate Data	<ul> <li>Increased the amount of staff members on the PBIS Team</li> <li>Uniform grade level behavior expectation charts, K-2</li> </ul>	<ul> <li>Inconsistent use of support at Tier 3</li> <li>Inconsistent use of "Check and Connect"</li> </ul>	<ul> <li>PBIS Walkthroughs</li> <li>Discipline Referrals</li> <li>SWISS Data</li> <li>Problem Identification Process</li> <li>Brief Functional Behavior Assessment</li> </ul>
Perception Data	<ul> <li>Strong communication between school and home</li> <li>Curriculum nights are engaging and fun</li> <li>Provided recordings of Parent Academies via the school website</li> </ul>	Continued implementation of CTLS Parent with fidelity	<ul> <li>Title I Spring         Improvement Forum         Parent's Input SY20-         21</li> <li>CTLS Parent Data         Report</li> <li>Parent Academy         Parent Feedback via         Parent Surveys</li> </ul>



(K) (A)		
Process Data		



## **Prioritized Need #1**

Significant number of students are not proficient or distinguished learners in literacy as measured by 2020-

•	of students are not proficient or distinguished learners in literacy as measured by 2020- ring Reading Inventory scores in ELA.
Root Cause #1	Due to Covid-19, teachers and students faced difficulties with implementing the Guided Reading process consistently with fidelity across the K-5 system. As a result, this led to difficulties implementing differentiation for learners
Root Cause #2	Due to Covid-19, there were inconsistent opportunities for students to receive multiple exposures to a variety of science and social studies academically based vocabulary and literature across the K-5 system
Root Cause #3	
Root Cause #4	
Root Cause #5	
GOAL	K: We will increase the percentage of Kindergartners taking the Reading Comprehension Assessment by 25% as measured by the Spring Reading Inventory administration from Spring 2021 to Spring 2022.  1st grade: We will increase the percentage of 1st graders scoring proficient or advanced on the Reading Comprehension Assessment (RCA) from 50% (Spring 2021) to at least 65% as measured by the Spring 2022 Reading Inventory administration.  2-5:  We will increase the percentage of students scoring proficient or advanced as measured
	by the Reading Comprehension Assessment (RCA) by 15% from August 2021 to May 2022.



## **Prioritized Need #2**

Significant number of students are performing in the below basic and basic categories as measured by the scores on the 2020-2021 Fall/Winter/Spring Math Inventory.

scores on the 2020-2	2021 Fall/Winter/Spring Math Inventory.
Root Cause #1	Due to Covid 19, teachers were unable to maintain a consistent structure
Root Cause #2	Increased need to review and analyze student work to monitor progress and areas of growth
Root Cause #3	Inconsistent implementation of basic fact fluency strategies
Root Cause #4	
Root Cause #5	
GOAL	K-We will increase the percentage of students performing at the proficient or advanced levels by at least 25% from the Fall 2021 to Spring 2022 Math Inventory administration.  1st-We will increase the percentage of students performing at proficient or advanced levels in math from 45% (Spring 2021) to 48% as measured by the Spring 2022 Math Inventory administration.  2nd- We will increase the percentage of students performing at proficient or advanced levels in math from 57% (Spring 2021) to 60% as measured by the Spring 2022 Math Inventory administration.  3rd-5th: We will increase the percentage of students performing at proficient and distinguished levels in math as measured by the End of Grade Georgia Milestones from the 2021 to 2022 school year by at least 2%.

## **Prioritized Need #3**

11

Significant number of students are not proficient or distinguished learners in writing as measured by End-of-Year Final On-Demand Writing samples.

Year Final On-Dema	and Writing samples.
Root Cause #1	Due to Covid-19, the Writer's Workshop/Writing Process was difficult to implement. There was inconsistent conferencing across the K-5 system.
Root Cause #2	Increase need for standards/Learning Targets to be fully identified, monitored, and nurtured.
Root Cause #3	Due to Covid-19, there were inconsistent opportunities for students to write daily and across the curriculum with the support of student rubrics/checklists
Root Cause #4	Increased need for collaborative scoring among teachers
Root Cause #5	
GOAL	K-2 <sup>nd</sup> We will increase the number of students scoring proficient or distinguished in writing by at least one level per quarter from the Winter to Spring On-Demand Writing sample.  3-5: We will increase the percentage of students performing at the Accelerate Learning level in writing, as measured by the ELA (Writing) End of Grade Milestones, from the 2021 to 2022 school year by at least 2%.